



10 DOWNING STREET

*From the Private Secretary*

30 October, 1985.

**NATIONALISED INDUSTRIES' CHAIRMEN'S GROUP**

I have received the enclosed letter from Mr. Driscoll of the NICG about the dinner the Prime Minister is holding for the Chairmen on 22 November. I should be grateful for your views and any comments from others.

I should also be grateful if you could in due course coordinate the briefing for the Prime Minister for this dinner.

I am sending copies of this letter to Robin Young (Department of the Environment), Tony Kuczys (HM Treasury), John Graham (Scottish Office), Stewart Lane (Mr. Morrison's Office, Department of Employment), and Mr. Lavin (Mr. Hunt's Office, Department of Energy).

(David Norgrove)

Richard Broadbent, Esq.,  
HM Treasury.

File L 62  
cc Morrison (DTI)  
D. Moore (HMT)

JS

DN SW.

# Nationalised Industries' Chairmen's Group

Director  
James Driscoll

Hobart House  
Grosvenor Place  
London SW1X 7AE

01-235 2020

21st October, 1985

David Norgrove, Esq.,  
Private Secretary,  
Prime Minister's Office,  
10, Downing Street,  
London SW1

*House*

*Dear Mr. Norgrove,*

When Caroline Ryder first told Sir Robert Haslam of the Prime Minister's intention to invite Chairmen to dinner on 22nd November, she suggested that he should "submit a list of points that you would like to discuss". Following discussion on this matter with some of his colleagues, he has asked me to explore our ideas with you, before he writes formally to the Prime Minister.

We have two subjects in mind for substantial discussion, together with two further matters which we should like to mention, but which need not take up overmuch time. They run as follows:-

1. Government-NI Relations
2. Wages, Industrial Relations and Employment Policy Legislation
3. Major Planning Inquiries
4. Local Authority Rates

With regard to item 1, although I don't want to prejudge how Chairmen may choose to address the matter on the night, you might assume for briefing purposes that we shall have three main points in mind. Firstly, we shall probably want to signal a broad position on progress with Privatisation; though under this heading, your side may well have more to say than us, eg., as regards thinking about the timing of further moves, etc. Secondly, we shall want to recall that, following discussions with the then-Chief Secretary in the early part of the year, the Chairmen's Group put up ideas in March for a radically-different set of control arrangements, designed to allow Corporations to operate in ways closer to the private sector model while they remain in public ownership; and these ideas, though subsequently embodied by Treasury and NICG officials in a Joint Memorandum, remain to be discussed at Ministerial level. Thirdly, by agreement with Mr Peter Rees, the question of Board appointments, etc., was left outwith the scope of that Joint Memorandum, and we submitted a separate memorandum on this aspect in late-June, which is also awaiting discussion at Ministerial level.

*Yours sincerely,*

*Jim Driscoll*



cc G. Annistone  
HM/T

# Nationalised Industries' Chairmen's Group

Chairman  
Sir Robert Haslam

Hobart House  
Grosvenor Place  
London SW1X 7AE

01-235 2020

12th November 1985

R13

The Rt. Hon. Margaret Thatcher, MP,  
The Prime Minister,  
10 Downing Street,  
London SW1.

Dear Prime Minister,

I should like to begin by thanking you, on behalf of my colleagues and myself, for your kind invitation to all the Chairmen to dine with you on Friday, 22nd November. It is very much our hope that this will prove to be a fruitful occasion, and I believe that you will find that what we have to say on the major issues of policy accords with the broad thrust of your own thinking.

With regard to the particular subjects for discussion, I understand that you are content with what has emerged from the exchange between our staffs. I should perhaps, however, formally confirm that we wish to discuss the following points:-

1. Government-Nationalised Industry Relations:
  - Privatisation, and Arrangements for Corporations still in Public Ownership
  - Arrangements for Board Appointments
2. Wages, Industrial Relations and Employment Policies
3. Major Planning Inquiries
4. Local Authority Rates

You and your colleagues may also wish to raise other issues and we would naturally be very happy to broaden the discussion in any way you feel appropriate.

We are all looking forward to the occasion.

Yours sincerely,  
Bob Haslam

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DLH

Does this help?  
13

10 DOWNING STREET

From the Private Secretary

13 November 1985

Dear Richard,

**NATIONALISED INDUSTRIES  
CHAIRMEN'S GROUP**

You will wish to see the letter from Sir Robert Haslam to the Prime Minister, attached.

I am copying this letter to Tony Kuczys (H M Treasury), John Graham (Scottish Office), Richard Allan (Department of Transport), Leigh Lewis (Department of Employment), Robin Young (Department of the Environment), Malcolm McHardy (Department of Trade and Industry) and John Lavin (Department of Energy).

Yours ever  
David

DAVID NORGROVE

Richard Broadbent, Esq.,  
Chief Secretary's Office

SM.



File  
bc PG

10 DOWNING STREET

*From the Private Secretary*

11 November 1985

*Dear Richard,*

**DINNER FOR THE NATIONALISED INDUSTRY  
CHAIRMEN'S GROUP ON 22 NOVEMBER**

In view of the NICG's wish to discuss labour relations (among other things) the Prime Minister has invited Lord Young to attend the dinner for the Group scheduled for 22 November.

I am copying this letter to Tony Kuczys (HM Treasury), John Graham (Scottish Office), Richard Allan (Department of Transport), Leigh Lewis (Department of Employment), Robin Young (Department of the Environment), Malcolm McHardy (Department of Trade and Industry) and John Lavin (Department of Energy).

*John Lavin,  
David*

**DAVID NORGROVE**

Richard Broadbent,  
Chief Secretary's Office

SKW

7 November 1985

Thank you for your letter of 21 October to David Norgrove here about the forthcoming Nationalised Industries' Chairmen's Group dinner with the Prime Minister on 22 November. This is just to let you know that the Prime Minister was content with the broad agenda which you proposed for discussion at the dinner and I note that Sir Robert Haslam will be confirming these points formally with the Prime Minister in the next fortnight.

TIM FLESHER

James Driscoll, Esq.

SKW



10 DOWNING STREET

Prime Minister !

NIEG Dinner

(i) Content with this agenda?

Yes no

(ii) Invite an Employment  
Minister in view of  
the second item?

DHS

6/11

Yes no





pp please  
(for SG)  
LDA  
→ SG

Treasury Chambers, Parliament Street, SW1P 3AG

David Norgrove Esq  
Private Secretary  
10 Downing Street  
London  
SW1

4 November 1985

Dear David

**NATIONALISED INDUSTRIES' CHAIRMEN'S GROUP**

Thank you for your letter of 30 October, enclosing the NICG's proposals for discussion at their dinner with the Prime Minister on Friday 22 November.

We are content with their proposals. The first two items provide the opportunity for a broadly based discussion. If E(NI) agree to the proposals in his minute of 22 October to the Prime Minister, the Chief Secretary hopes to have announced by Written Answer before the dinner that there will not be a general Nationalised Industries Bill. This will simplify discussion on the first item.

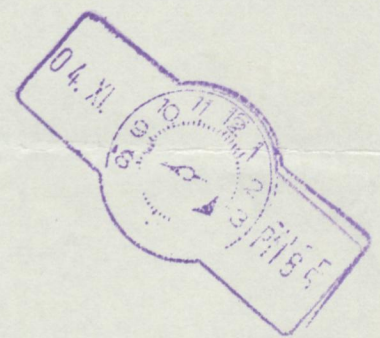
I will, as you suggest, co-ordinate the briefing. Officials in the Treasury will be in touch with the other Departments concerned.

I am copying this letter to John Mogg (Trade and Industry), Geoffrey Dart (Energy), Robin Young (Environment), John Graham (Scottish Office), Robert Smith (Transport), and to Stewart Lane (Employment).

Yours ever  
Richard

R J BROADBENT  
Private Secretary

condemned



condemned

